Managing Risks and Complying with DFARS

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Cybersecurity Risk is a Strategic Matter

- Part of enterprise risk management
- Supports business goals and objectives
- Protects valuable physical and digital assets
- Cyber crimes are on the rise
- Impact from incidents and data breaches can be severe
- Consequences of failure can affect the bottom line; ruin a business



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Cyber Threat Landscape

- Attacks growing in number and sophistication
- Financial loss increased 58% over 2 years (2018 Global State of Information Security Survey, PWC)
- Less than half (42%) of all organizations are confident in their risk management strategies (ATT Cyber Security Insights, Vol. 8)
- 64% of breaches involved weak controls (Verizon Data Breach Investigation Report)
- Only 44% of corporate boards actively participate in their organization's overall security strategy (PWC)



Economic Impact

Global average cost of a data breach — \$3.62 million

Global cost of cybercrime ~\$600 billion — about .8 percent of global GDP

(2019 Ponemon Institute Study)

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Cyber Incident Trends — Manufacturing

- Breaches financially driven; cyberespionage is still a strong motivator
- Most begin with phishing attacks
- Stolen credentials and web applications are most common hacking vectors
- Basic security measures would have mitigated risk

(2019 Verizon Data Breach Investigations Report)



Cyber Risks — Manufacturing

- New models of operation and technologies
- Hyper-connectivity of industrial devices, cyber-physical systems and automation
- Protecting data/intellectual property from unauthorized access, theft, damage
- Operational impact
- Regulatory compliance, legal implications
- Public expectations of trust, service/product quality
- Partnerships, third-party risk

Data and Digital Trust

- Information is the lifeblood of business
- Digital business models mean more data collected, generated and shared
- Data governance, security, privacy and ethics are essential



Cybersecurity Frameworks

- Effective program governance and reporting
- Structured risk management approaches to identify and assess risk
- Realistic recommended control practices, based on most common and impactful scenarios
- Business value prioritized, proactive cyber defense strategies and investments



Risk Management

Holistic approach

- Frame strategy
- Assessment
- Response
- Monitor

Objectives:

- Identify and understand existing and emerging risks
- Support decision-making
- Prioritize investments and mitigate vulnerabilities



Risk Assessments

Process steps:

- 1. Prepare
- 2. Conduct the assessment
- 3. Communicate risk
- 4. Maintain and Monitor

Risk analysis considers:

- Assets
- Threats (source & event)
- Vulnerabilities
- Likelihood
- Impact
- Controls (existing; cost/value)



Further Guidance

- DFARS DEFENSE FEDERAL ACQUISITION REGULATION SUPPLEMENT <u>https://www.dcaa.mil/Home/DFARS</u>
- NIST 800-30, Guide for Conducting Risk Assessments <u>https://nvlpubs.nist.gov/nistpubs/Legacy/SP/nistspecialpu</u> <u>blication800-30r1.pdf</u>
- NIST 800-39, Managing Information Security Risk: Organization, Mission, and Information System View <u>https://nvlpubs.nist.gov/nistpubs/Legacy/SP/nistspecialpu</u> <u>blication800-39.pdf</u>
- NIST 800-171r1, Protecting Controlled Unclassified Information in Nonfederal Systems and Organizations. <u>https://nvlpubs.nist.gov/nistpubs/SpecialPublications/NIS</u> <u>T.SP.800-171r1.pdf</u>
- NIST 800-171A, Assessing Security Requirements for Controlled Unclassified Information <u>https://nvlpubs.nist.gov/nistpubs/SpecialPublications/NIS</u> <u>T.SP.800-171A.pdf</u>

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