



#### Setting the stage...

- Growth Services at DVIRC have been on a 12 Year Journey.
- Our BGS Team has spent over 160,000 hours working with 1,000 or more unique manufacturing leaders from across the country and around the world.
- Every SMM is unique... their struggles with growth are much less so!
- Many SMMs lack the internal resources / third parties to support a reliable "systematic" approach to grow.
- Taking the principles of lean / continuous improvement and forging them into a "PDCA" towards topline growth makes strategic growth efforts much more palatable to SMMs.
- Success requires action!



# The Crowd

## A Long-Standing Struggle

Table 7. In which of the following areas does your facility have the most significant problems or needs?

Problems or Needs	2020 Survey	2018 Survey
Technical skills	37.1%	33.9%
(e.g., machining, electrical work)		
Marketing and sales	30.6%	28.5%
Basic workforce skills	29.4%	21.8%
(e.g., reading, writing, math, keyboard skills)		
Lean manufacturing and workflow improvement	26.8%	33.4%
Expansion planning, facility layout	20.7%	21.1%
Management and leadership	15.6%	14.2%
Information systems and hardware	12.4%	11.6%
Quality assurance	11.6%	10.4%
(e.g., ISO 9000, QS-9000, Six Sigma)		
Trade and tariffs	11.2%	-
Environmental, health, safety, and workforce compliance and	10.7%	12.1%
improvement		
Business strategy, financial analysis, competitiveness planning	9.8%	11.1%
Product development/design	9.7%	10.9%
Energy cost management	7.1%	11.7%
Cybersecurity, hacking	5.1%	3.4%

Source: Georgia Manufacturing Survey 2020, weighted responses of 461 manufacturers;



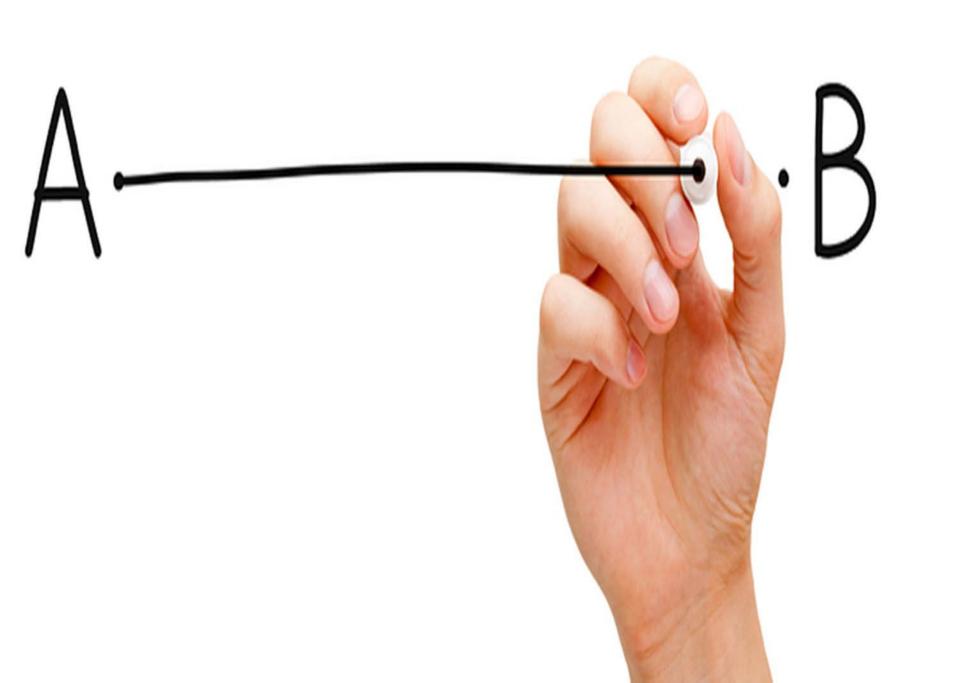


#### The Go-To Experts for Advancing U.S. Manufacturing





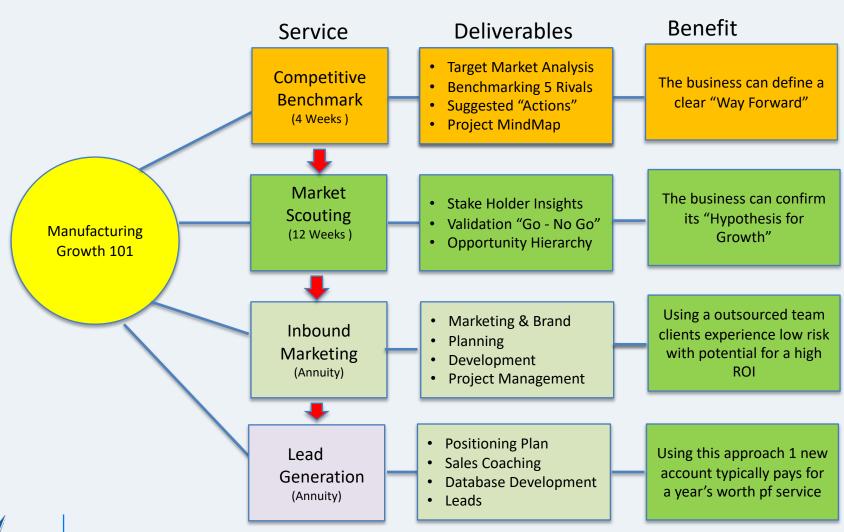




Applying a process that uses S.M.A.R.T. Goals and a PDCA approach will help any sales and marketing initiative gain traction and deliver results.



# A Sustainable Model For Growth



## Lead Generation (For Market Penetration)

# Market Positioning

(Strategy)

**Opportunity Research** 

Segmented Outreach

Daily KPI Management

Leads & Insights

PDCA Approach

#### Market Scouting (For Diversification)

# Setting a Direction

(What is the Hypotheses For Growth?)

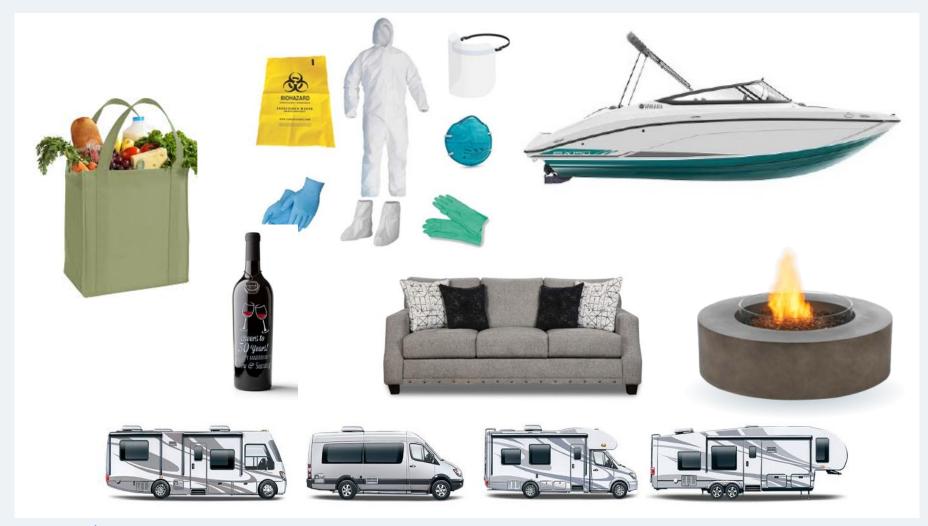
Opportunity Research

PDCA Approach

Segmented Outreach

Insight Analysis Opportunity Validation

# Market Scouting (For Diversification)





### The Competitive Benchmark

# Competitive Research

(Secondary Data Collection)

Market Trend Analysis

Key Word Research

Aggregate Data Analysis

Opportunity

Mapping

**Action Plan** 



### **Digital Marketing**

# **Market Positioning**

(Strategy)

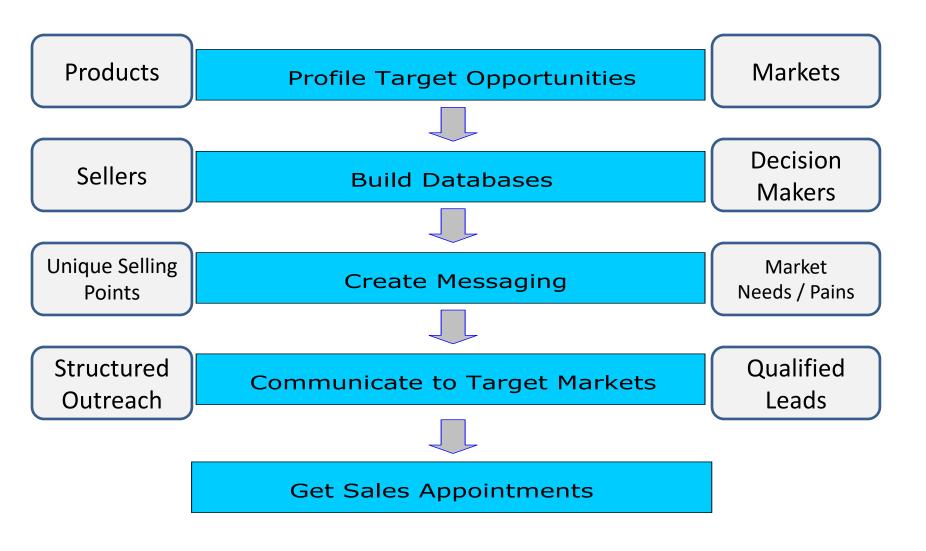
Competitive Landscaping

Key Word Research

Quarterly Planning Outreach /
Campaign
Management

PDCA Approach

## Lead Generation = Process



# THE ANSOFF MATRIX

# PRODUCTS

**EXISTING** 

NEW

MRKETS EXISTING

Market Penetration Strategy Product Development Strategy

Market Development Strategy

Diversification Strategy

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Segmentation



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**Targeting** 



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Positioning





#### **DVIRC Intelligence Report**

**Outlook:** Defense – Armored Vehicles

The armored vehicle mfg. industry will stabilize and expand over the next five years as defense spending grows. In particular, Stryker vehicle upgrades, production of the Joint Light Tactical Vehicle (JLTV), and various development programs are expected to bolster growth.

#### Industry at a Glance

**Key Statistics** Snapshot

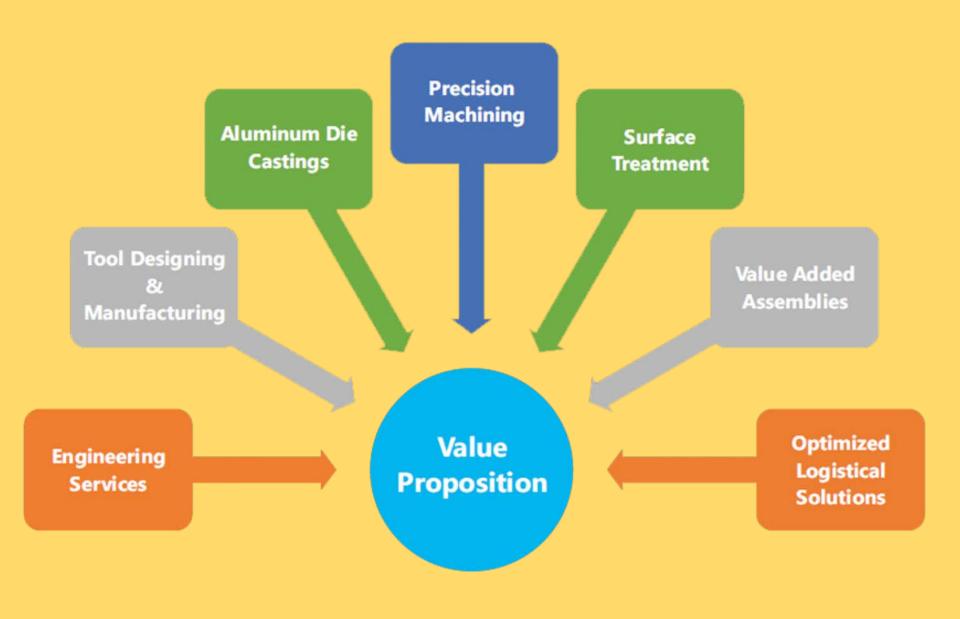
Revenue Profit \$258.8m \$1.2bn

Annual Growth 11-16 -16.7% Exports

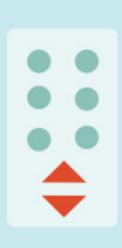
Annual Growth 16-21 Businesses

# Armored Vehicles: NAICS 336992





# Elevator pitch





# **Communication Tools**



Mail eMail Telephone

As your lead generation efforts begin to expand, you should consider using a <u>Customer Relationship Management</u> system to track your success.





#### Partner Portal

Through the Partner Portal tool, DVIRC's Lead Generation partners receive real-time updates of "warm" and "hot" leads.

This proactive communication practice enables follow-up and promotes a focus on those opportunities with the greatest potential for conversion to new orders.



A Hot Prospect has been identified for your account:

Prospect Status: Hot - Responded

Claudia Boykins, Manufacturing Engineer, Project Management Boston Scientific Corporation

780 Brookside Drive Spencer, IN 47460

Email:claudia.boykins@bsci.com

Phone: (812) 829-8285

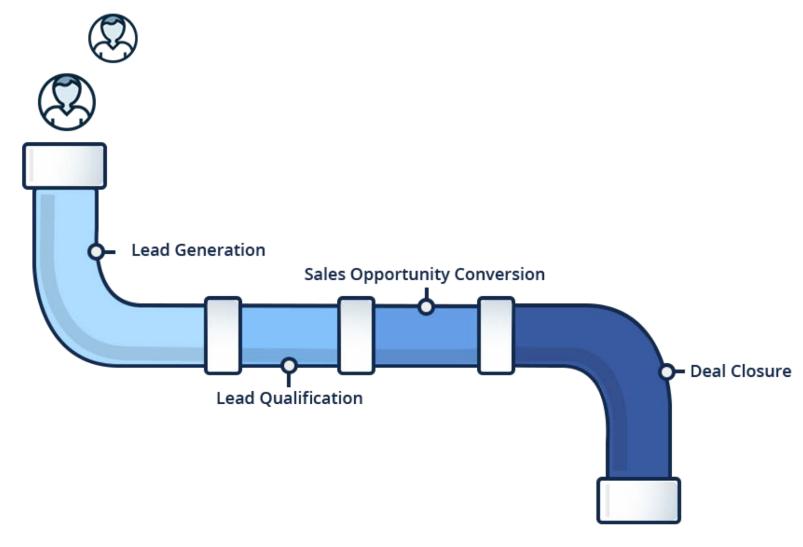
Record Link: https://na12.salesforce.com/00QU000000G2VQb

Action To Take: Hot Lead previous Future F/U (OD 7/11/14) There are currently 6 existing pieces of equipment that need integration (See Notes)

Follow Up Notes: (OD 7/11/14) F/U with Claudia who recalled conversation - Reiterated the previous conversation regarding her interest with Il Equipment capabilities -Claudia said the projects vary but she currently has 6 existing and 1 other - The project would consist of integration of a few pieces of equipment for automated controls - Asked if she would like to discuss this with someone from management - A call was scheduled for Tuesday, July 15th at 2:00 pm afternoon (OD 7/8/14) VM (OD 4/28/14) VM (OD 4/15/14) VM (OD 4/9/14) Followed up with Claudia who did receive emailed information but has not had a chance to really review it - Probed and learned that if there was a need it would be with "I Equipment capabilities - A follow-up was accepted next week -(OD 3/31/14) Did not see mailed information so DVIRC provider capabilities - After when it was asked, learned that they do outsource but didn't specify the particulars - Claudia said she knows they aren't looking for anything right now but asked if I could send her something again - Email was provide and follow-up call was accepted in a few days claudia.boykins@bsci.com

Thank you.

# Keeping the Sales Pipeline Flowing



# What Gets Measured, Gets Managed

**Marketing & Sales Is a Process** 

Plan- Do- Check- Act Thinking Works

S.M.A.R.T. Goals Will Drive Performance

What Gets Managed, Gets Improved

**Success Breeds Success** 

