Business Software Growth Stage Manufactures Scott Nichols 8/22/2023

Golisano Institute for Sustainability

- 6 applied research centers focused around sustainable production
- \$14M+ annually in sponsored & external funding
- 3 graduate degrees in sustainability
- 120+ researchers, engineers, faculty, and staff many with in-depth industry experience

COE Project Examples

Remanufacturing



Durst US -Printhead reman



Office of Naval Research, USMC -Component reman

Manufacturing Process Optimization



Markin - Process for corrosion resistant coating



Gunlocke -Process efficiency



GW Lisk - Inspection techn.



Alstom -Process failure mode analysis

Digital Manufacturing



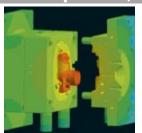
Optipro, Optimax, Harbec - Electronic work instructions



Acro -IOT, Energy monitoring and management



Dresser Rand -Sustainable design



Tessy Plastics -New product design & analysis



Unilever -Generative design technology



Ortho Clinical -Design and material efficiencyright © RIT

What is ERP?

• Enterprise resource planning (**ERP**) is **defined** as the ability to deliver an integrated suite of business applications. **ERP** tools share a common process and data model, covering broad and deep operational end-to-end processes, such as those found in finance, HR, distribution, manufacturing, service and the supply chain.

Integrated suite of business applications.

**Integrated suite of business applic

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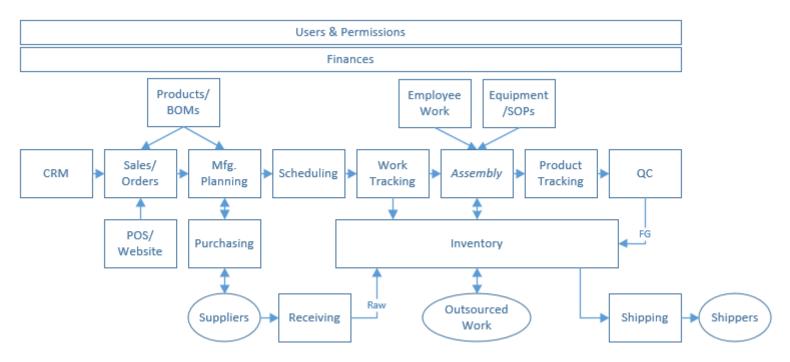
ERP vs. MES vs. MRP...

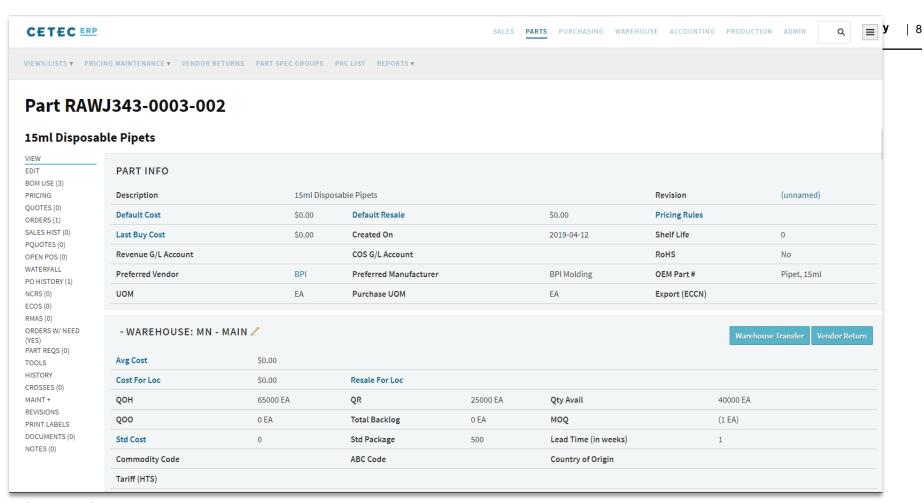
- Enterprise Resource Planning
 - All encompassing
- Manufacturing Execution System
 - Detailed planning of production.
- Materials Resource Planning (as add on)
 - No longer a standalone product see ERP.
 - Inventory, production planning. But finance in other system.
- Many specialized business software
 - CRM/QMS/PLM/WMS...

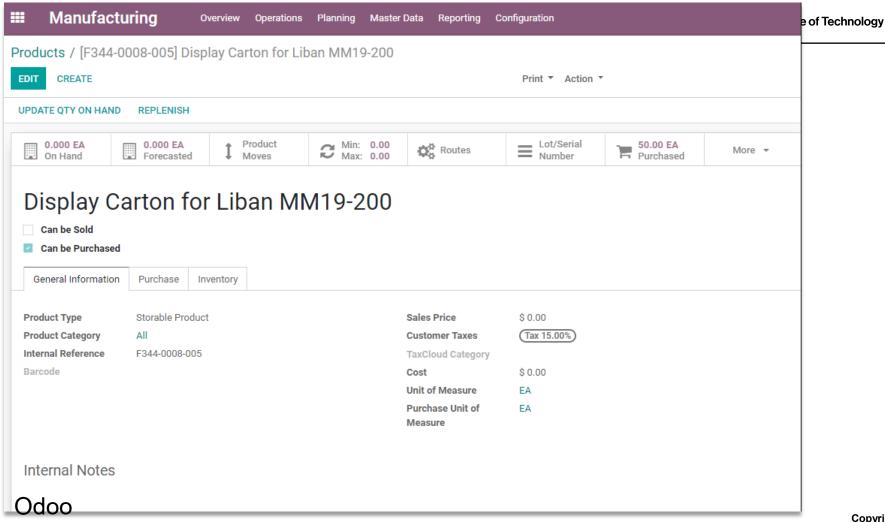
QuickBooks with 3rd party add ons

- QB marketplace has add-ons for Materials Management, Production Planning, CRM, Timecards.
 - A la carte ERP
 - Fishbowl is a popular MRP add-on.
- Con: Multiple user interfaces, finger pointing.

ERP System Overview – Discrete Assembly







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Update Cost

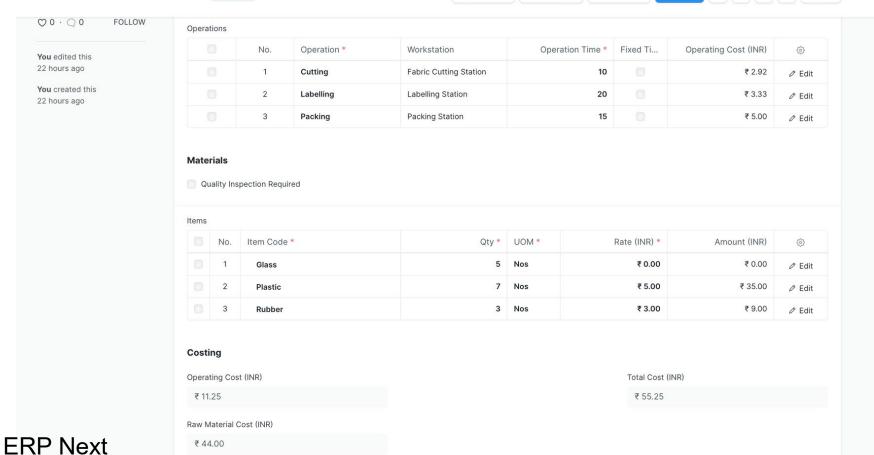
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New Version

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Why business systems like ERP

- Central resource
 - Everyone sees the same data.
 - Single source of truth
- Training on single system.
- Connected workflow Customer order to Shipping
 - o No double entry!
- Mange Inventory, plan production
- Reports on state of the business
 - Dashboards with KPIs

Key Value Propositions for using ERP systems



- A real-time 360-degree view your entire organization: income, costs, sales, capacity,
- Data Driven Decision Making comprehensive data to make data driven decisions
- Streamlined Operations all department data into a single platform providing transparency of data
- Real Time Data & Reporting display KPIs of inventory, production, resources utilization, etc. with automated reports set to specific frequencies and people
- Improved Inventory Management accurate transactional tracking with cost, volume and allocation to committed and potential jobs
- Improved Supply Chain Management full procurement activities integrated into the system
- Shop Floor Labor and Job Tracking Full production tracking of material, labor, production status and work center. Real time updates of ahead or behind delivery date
- Manufacturing management scheduling, forecasting, resource planning, capacity planning
- Scalability Enterprise systems are designed to grow with your growth
- Data Security single database allows for multiple redundancies of security authentication
- Compliance accurate up-to-date searchable records to comply with regulations
- Organized Work Flows digitally move work from one department to another

When to implement an ERP application

Product complexity

Lots of configurations

Manufacturing complexity

Complex process routing/outsourcing/process timing

Supply Chain complexity

Multiple vendors/multiple purchasing units/variable lead times

Oversite

- Business KPIs
- Regulatory requirements

Different ERP Solutions

Industry Segmentation

 Aerospace, mining, food, machine shops, ship building, hospitals, distribution....

Manufacturing Modes

Discrete, Engineered to order, job shop, light assembly....

Company size

Product Differentiators

- Industry specific tools. i.e. stock calculators for machine shops.
- Business process for industry regulatory requirements.

Avoid Customizations!

Package Listing Sites

- https://www.top10erp.org/
 - An online database of ERP options that can be sorted by industry. It provides a clear listing of major features for each package.
- https://www.erpfocus.com/
 - A resource center with guides and some recommendations for utilizing industry-specific features of an ERP.
- https://sourceforge.net/directory/business-enterprise/enterprise/erp/
 - This site has one of the largest lists of ERP product packages available (937 as of this writing this article). It allows you to build a list of different packages and to compare features between them.
- https://blog.capterra.com/free-open-source-erp-software/
 - This is a go-to stop for reviewing open-source ERP platform options.
- https://www.g2.com/categories/erp-systems
 - Revie and comparison site.

Picking package

Pre-work

- What are your most complex process
- Critical and Important features
- Budget

Approach as a Selection Funnel

- Packages that target your industry, manufacturing approach and company size
- Check out vendor websites and review sites
- YouTube videos
- Engage vendor sales get demos

Importance of Training

- Adequate time for training of staff before go live
 - Training of managers on analysis features.
- Documentation for common ERP tasks
 - Vendor how-to videos, YouTube videos
 - Company Standard Operating Procedures
- Importance of complete data
- Need detailed oriented super user
- Complex packages => More powerful tools

Closing Comments

- It is better to be centrally organized then distributed disorganized.
- You will be living with the software for years. Not the time to go cheap.
- It is a commitment!

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Thank you

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